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Investigating the existence of common and agreed design and construction process among consulting professionals

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APPENDIX D: SAMPLE CODING SHEET

RESEARCH FINDINGS SUMMARY

	INSTITUTION	EXISTENCE OF COMMON PROCESS (COMMON UNDERSTANDING OF THE CONSTRUCTION PROCESS)	EXISTENCE OF COMMON LANGUAGE	VIEWS ON THE SIX STAGES	VIEWS ON THE IDMS	VIEWS ON NEED FOR A COMMON PROCESS
1.	PARTICIPANT 1	Of the view that in a traditional sense consultants work with each other in a common way. Process exists and has been assisted by the introduction of the project manager role in recent years. There is no gate process but in a way there is a systems that does not allow you to proceed if certain thing are not done. it is common practice. e.g cannot go to tender without finishing tender documents (page 11). These are understood and a tradition but in many instances, are skipped. Lack of discipline and	No confusion about their roles when on a project. But also, need to look at better ways to deliver projects if there are problems. Believes terminologies are understood the same way by all but there are instances that was not sure of that could be different. Though terminologies are changing over time within the different disciplines. Maybe a construction dictionary would be necessary to keep the terminology the same.	Believes all the consultants understand all the stages on a project. Known by everyone as the six stages because they have been there for some time. The details may not be common and familiar as such. If there was an opportunity to redraft in a more user friendly the better. There is no gate process but in a way there is a systems that does not allow you to proceed if certain thing are not done. it is common practice. Gates in the process necessary because there is no control. But discipline by clients necessary. Not familiar with the stages of other disciplines. But have always thought the can be	Genuine honest approach and believes it will improve the situation. But not the only solution. Believes would work in private sector because there are overlaps just like other government interventions such as BEE. Just like BEE propose the IDMS should also completely engulf the private sector. Maybe good to be introduced in private sector as long as it does not introduce bureaucracy and cost more money.	Current process does not deliver though only the government projects are mostly affected. Private sector is still fine. Repetitive process required to maintain continuity. Private sector projects get it right 90% of the time because of the tighter control and accountability to deliver. Very loose controls in government projects which causes problems. Tighter controls required in the process. Common process necessary and standardisation would prevent skipping stages eliminating risks. Worthwhile to standardise the process to be known by everyone. . Gates in the process necessary because

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		policing. Processes exist but not cultured to be performed by everybody uniformly and strictly		improved. Mainly used to base their fees on where they are in those stages not as a construction guideline process.		there is no control. But discipline by clients necessary. Ground breaking idea in the right direction.
2.	PARTICIPANT 2	Not familiar with the processes because not involved. Process does not exist that is being practiced. Process does not exist to the extent of PP. Process could be working in private sector because of big money and they all do things right. But approach works but may not be common and followed the same way all the time.	Not involved but aware that professionals come together and share ideas.	Though not conversant with the six stages, process under way to develop identification of work structure to eliminate current overlaps. But having problems with competition commission. No detail knowledge of the six stages	Interviewee not aware of IDMS but aware that colleagues are involved with CIDB on the matter and development of the system.	Thinks a staged process would be awesome though not sure how it works at the moment. This is the whole purpose of identification of work development. Standard process very important. Industry must take it upon themselves and start regulating in a consistent way. May government should regulate or a combination.