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The expanded public works programme as a tool for local economic development: policies,processes, mechanisms and institutional arrangements

Mogane, Maurice Charles

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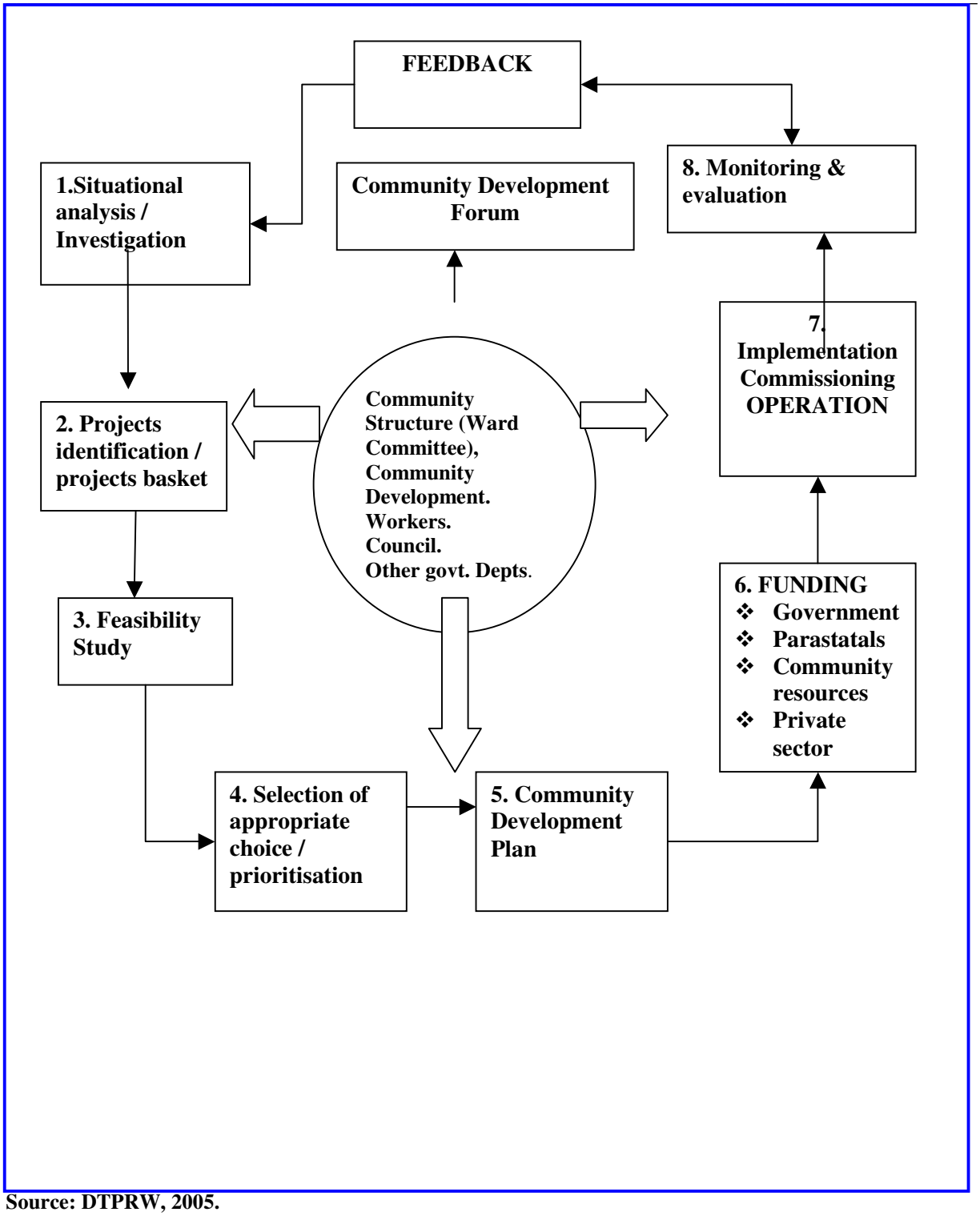
APPENDIX A

Appendix A1: Summary of Scope for Various Sectors

Sector & Participating Departments	Suggested Provincial Lead Sector Department	Examples of Programmes
Infrastructure Sector (Department of Public Transport, Roads & Works, Department of Education, Department of Housing and the Department of Development Planning & Local Government)	Department of Public Transport, Roads & Works	***Low volume roads*** - Construction - Rehabilitation - Upgrading - Maintenance ***Zivuseni projects*** - Repairs & Renovations for schools, clinics, hospitals and welfare institutions ***CBPWP Projects*** - Construction and rehabilitation of community facilities ***MIG*** - Implementation of Municipal Infrastructure Grants Projects through the three Metropolitan Municipalities and the three District Municipalities in the Province. ***Kubakhi Contractor Development Programme*** - Targeted employment creation through small contractor development
Social Sector Department of Social Services and Population Development, Department of Education, Department of Health.	Department of Social Development and Population Development	***Zivuseni projects*** - Curtain making projects for hospitals & clinics ***Health & Social Services and Population Development*** - Home-Based / Community-Based Care for HIV/AIDS patients - Early Childhood Development
Environmental & Cultural Sector Department of Agriculture, Conservation, Environment and Land Affairs and the Department of Sports, Recreation, Arts and Culture	DACEL	Land Care Programme Working for Water Rehabilitation of Mine dumps Small scale agricultural programmes
Economic Sector Department of Finance and Economic Affairs	Department of Finance and Economic Affairs	Small Business Development Programmes

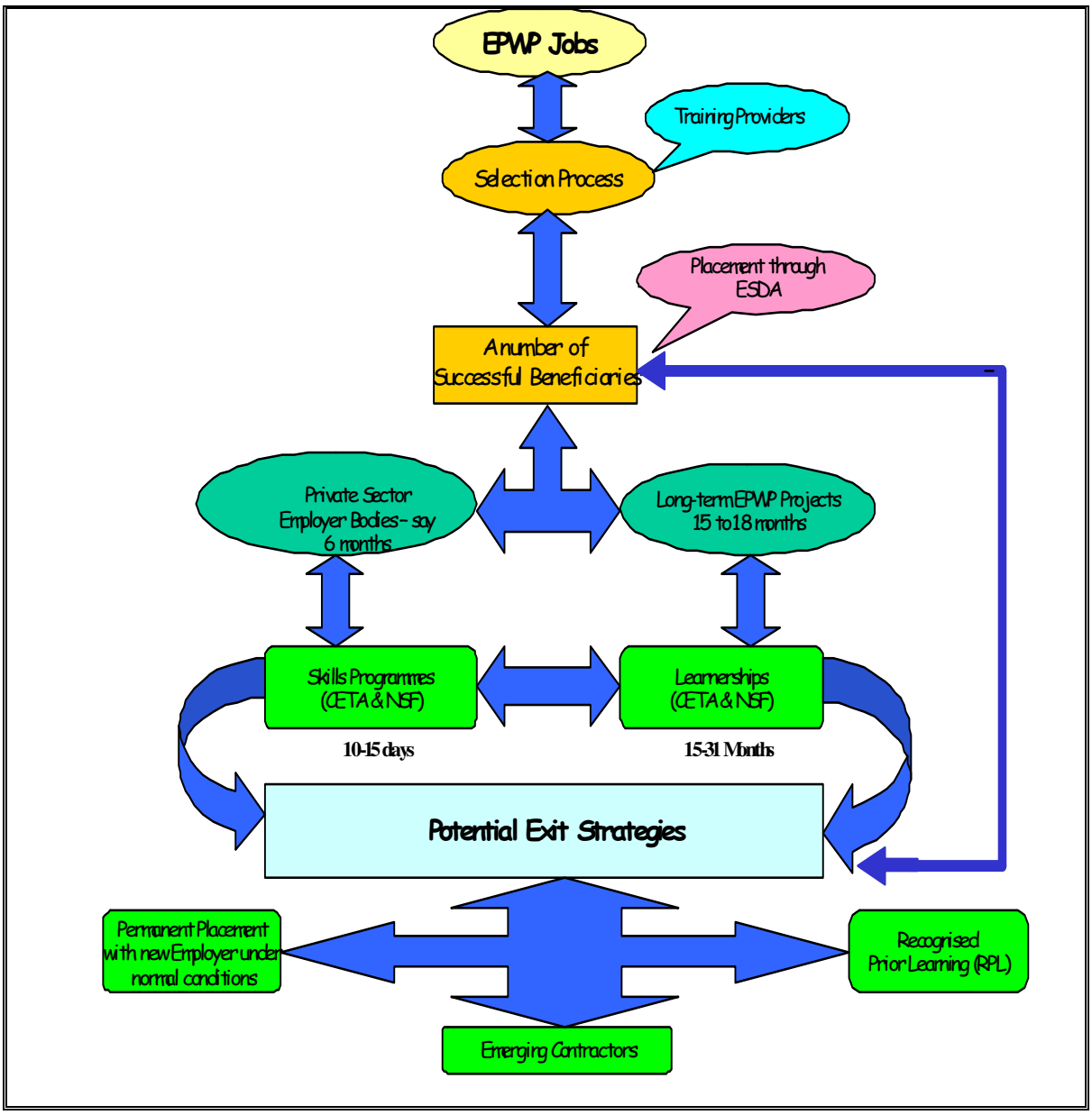
Source: DPTRW, 2005.

APPENDIX A2: Community Participation Model



Source: DTPRW, 2005.

APPENDIX A3: Training model for Gauteng Expanded Public Works Programme



Source: DPTRW, 2004.

Definitions

EPWP- Expanded Public Works Programmes
ESDA- Employment Skills Development Agency (of the Department of Labour)
CETA- Construction Education and Training Authority
NSF- National Skills Fund
RPL- Recognise Prior Learning

APPENDIX B
Implementation Mechanisms to Reach Objectives and Deliver KPAs

APPENDIX B1: Internal Focus

Areas to be covered	Participants	Regularity	Commencement
Provincial economic strategies	Municipal Infrastructure, Development Planning, Environment and Tourism, Roads, Transport and Public Works, Safety and Security (other dept to be included as and when needed)	Monthly	July 2002
Food Security and Greening	Health and Social Development (later on and Environment and Tourism and Sports Recreation Arts and Culture)	Twice a month (alternate meetings to focus on Food Security and Greening)	October 2002
Information Centres	SRAC (later on Corporate and Legal and Finance and all other depts)	Every two weeks	October 2002
Waste Management, Recycling and Reusable Energy	Municipal Infrastructure, Environment and Tourism, Housing	Monthly	January 2003
Construction	Housing, Roads, Transport and Public Works	Monthly	February 2003
SMME's	Municipal Infrastructure, Environment and Tourism, Housing, Roads, Transport and Public Works, Corporate and Legal, Finance	Monthly	January 2003
Outdoor Advertising	Municipal Infrastructure, Roads, Transport and Civil Works, Development Planning, Sports and Recreation, Environment and Tourism	Monthly	March 2003
Multipurpose Community Centres	Roads, Transport and Civil Works, Sports and Recreation, Health and Social Development	Monthly	February 2003
Infrastructure Upgrade	Municipal Infrastructure, Roads, Transport and Civil Works, Development Planning	Monthly	February 2003

Source: EMM IDP, 2004/5.

APPENDIX B2: External Focus

Area to be covered	Type of Gathering	Regularity	Commencement
Organised Business	Consultative Meeting	Monthly	February 2002
Advertising Industry	Consultative Meeting	Quarterly	December 2002
Mining	Forum	Quarterly	January 2003
Agricultural	Forum	Quarterly	February 2003
Food Gardens		Sub forum	
Small Projects		Sub forum	
Emerging Farmers		Sub forum	
Retail outlets and markets		Sub forum	
Cooperatives	Forum	Quarterly	March 2003
SMME	Forum	Quarterly	March 2003
Finance Sector	Consultative Meeting	Quarterly	April 2003
Construction	Forum	Quarterly	May 2003
Manufacturing	Forum	Quarterly	June 2003

Source: EMM IDP, 2004/5.

APPENDIX B3: **Intergovernmental Mechanisms**

Area of Focus	Type of Meeting	Role Players	Frequency	Commence
Agriculture	Programme Steering Committee	DACEL Regional Office	Monthly	November 2002
Agriculture	Technical Strategic Team	DACEL – directorate Agric (province), Land Affairs, (National), Agricultural Department (National), Social Development (Province), Land Bank, Agricultural Research Council	Quarterly	October 2002
Mining	Technical Strategic Team	Mineral and Energy (National), DACEL	Quarterly	October 2002
Manufacturing and Incentives, Trade and investment	Technical Strategic Team	DTI, Economic Affairs and Finance (Province), Blue IQ and GEDA	Quarterly	January 2002
Skills Development	Technical Strategic Team	DTI, (National) Labour, (National) Education (National and Provincial)	Quarterly	February 2003
SMME	Technical Strategic Team	DTI, Gaumac, Province – Economic Affairs and Finance	Quarterly	February 2003
Cooperatives	Technical Strategic Task Team	DTI, Labour, Agriculture	Quarterly	February 2003

Source: EMM IDP, 2004/5.

APPENDIX B4: Supporting Mechanisms to Conduct LED Work and Achieve KPAs

Areas to be covered	Tasks	Supporting Departments
Committee Support	Minutes and agendas for all meetings and events	Corporate and Legal
Legal Contracts	MOUs, partnership agreements etc	Corporate and Legal
Financial reports	Fulfilment of DORA requirements	Finance
Skilling of staff	Reskilling, tracking of training needs, recruitment, placement etc	HR
ICT resources and service	Reliable Email, interactive website, access to databases, telecommunications – Information centres and the department	IT
Events Management	Arrangements for public events	Communications and Marketing

Publications and publicity	Media coverage	Communications and Marketing

Source: EMM IDP, 2004/5.

APPENDIX C

Appendix C: Possible Scope of Projects

Intervention Category	Possible Projects	Project Elements
Capacity Building of Local Government	Land-Use Management	Assist Local Municipalities to implement a uniform, accessible land-use management system
	Financial Capacity	▪ Review Financial Strategies of Local Government ▪ Implement effective Collection System ▪ Implement Rates & Taxes Bill
	Infrastructure & Project Delivery	Establish evaluation framework to assess development progress with public sector delivery
	Capacity building	Possible establishment of Township-based Economic Development Agencies
Urban Infrastructure	Intensive infrastructure development Full range of backlog infrastructure	Implement integrated range of services & infrastructure to act as economic & social development stimulus, e.g. multi-purpose centres, sport facilities, housing, roads & public transport facilities, up-market trading areas, water, sanitation, electricity & refuse removal
Business Development	Procurement Networks & Tender Advice Centres	▪ Establish business referral networks and procurement platforms for SMMEs to enter markets ▪ The Cooperatives-model could be used. ▪ Strategic assistance with business seed capital, business advice and marketing
	SMME Support	Programmes to enhance SMME growth & entrepreneurial development through information on new opportunities, SMME One-Stop Centres, etc.
	Local Business Support Services & Manufacturing Incubators	Facilities to enhance business development and growth
	Formalised informal sector	▪ Upgraded traders areas & facilities ▪ Access to rent and ownership & enterprise seed capital ▪ Matchmaking with larger corporations, e.g. Adopt-a-Vendor
Sectoral Development	Innovation and entrepreneurial development	▪ Work together with existing (informal) product networks
	Business Incubation & Support	▪ Local Business Support Centres ▪ Manufacturing Incubation ▪ Local Branding of Products
	Trading sector	▪ Investigate different business models, e.g. cooperatives ▪ Detailed Retail & Investment Strategies for Poverty Pockets ▪ Strengthen procurement networks
Community Development	▪ Community-based LED initiatives ▪ Skills & Training	▪ Increase access to housing finance ▪ Vocational & Adult-Based Skills Training Facilities ▪ Youth Development ▪ Entrepreneurial Development ▪ Network of Care Takers/Social Workers ▪ Drug & Alcohol Rehabilitation ▪ Home Care Centres & training of care takers
Environmental Control	Disaster Management	Management of residential area in dolomitic formations

Source: DPTRW, 2005.