

**IMPLEMENTATION OF E-PROCUREMENT BY THE GAUTENG DEPARTMENT
OF INFRASTRUCTURE DEVELOPMENT AND ITS IMPACT ON THE
DEVELOPMENT OF SMALL AND MEDIUM CONSTRUCTION FIRMS**

EXAMINER No. 2's COMMENTS AND ACTIONS

Ronald Alfred Sithole

Student Number

421990

A dissertation submitted to the Faculty of Engineering and Built Environment,
University of the Witwatersrand, Johannesburg, in partial fulfilment of the
requirements for the degree of Master of Science in Building (Project Management).

Supervisor

Professor Samuel Laryea



School of Construction Economics and Management

University of Witwatersrand

Johannesburg

18 OCTOBER 2017

Examiners Comments	Previous Document Page Number	Action	Final Submission Document Page Number
Write in one paragraph	3 & 4	Abstract written in one paragraph.	ii, iii and iv
Definition of terms	17	Definition of terms included in the report.	xvii, xviii and xix
This should be at the last Chapter	24	The recommendation was transferred to Chapter 6.	173
How was this achieved? Please provide detail information on this	26	The respondents were required to provide their responses based on their experiences or the benefits or inhibiting factors that they have derived. There was no guidance on the experience, benefits or inhibiting factors that were provided for them to tick.	9
Check this sentence	27	Sentence rephrased. <i>The secondary data sources were obtained from the GDID data base, archives, published and unpublished materials, project reports, minutes of site meetings and including publications by any other stakeholders were considered.</i>	11
Put all <i>et al</i> in italics	23	<i>Et al</i> put in italics.	14 and all other pages where it applied.
Write figure at the bottom and not the top of the diagram.	31	Figure written at the bottom of diagrams.	15, 21 and 43
This challenge is common in African countries	68	Note.	Note
This is not relevant here	68	Section removed from the report.	53
What is the difference between adoption and implementation?	69	Differences indicate on the definition of terms.	xvii and xviii

Examiners Comments	Previous Document Page Number	Action	Final Submission Document Page Number
Provide examples of these	69	Examples provided.	54
Not clear	70	Sentence rephrased. <i>Tangible benefits are benefits that do fit in the SMCFs business process. There is however, need for augmentations to ensure optimal benefit due to the limited financial and human capital resource base of SMCFs (Eei, et al., 2012).</i>	55
What about organisational culture and structure	73	The effect of organisational culture and structure were indicated in the report.	58 and 59
You are to highlight the gaps in the literature that informed your research question. This is the essence of the review of literature?	74	The gaps were identified and indicated in the summary of the literature review (Chapter 2).	59 and 60
What happened to the interview guide?	77	The interview guide was used during the pilot survey. During the field work, the questions in the interview guide were put in an open ended questionnaire. The change from the use of the interview guide to the question was caused due to failure to timeously secure appointments with the interviewees.	Note
No quantitative data was used in this research	80	The research was qualitative and the section that indicated quantitative research was removed.	66

Examiners Comments	Previous Document Page Number	Action	Final Submission Document Page Number
What are you talking about here?	80	Sentence rephrased. <i>The benefit of the utilisation of the qualitative approach is that the data collected is richer and provides a deeper insight into the phenomenon under research which is to provide the impact of the implementation of e-procurement methodologies on the development of SMCFs (Saunders, et al., 2012).</i>	66
Any reason for this	82	This was done in order to ensure that the interview type that best addresses the research question, aim and objectives is utilised. It was further adopted to ensure that respondents provide as much information on the study as possible.	67
What sample please?	84	The sample size was indicated to be referring to the total number of targeted participants during the pilot survey which was eight participants.	69
Please check and verify these figures	86	The number for total respondents revised to 27.	72
Why did you not use the services of experts and senior researchers for this assignment?	88	Workmates were considered given their in depth knowledge and experience on the procurement processes implemented by GDID.	73
This should be placed under ethical considerations?	89	Section moved to under ethical considerations.	79
It is not clear how the sample size for this research was established?	91	Two sections were added that indicate how the sample size from the GDID officials and the SMCFs was determine. These are sections 3.6.1 and 3.6.2.	75 and 76

Examiners Comments	Previous Document Page Number	Action	Final Submission Document Page Number
Any reason for limiting your selection to these group of contractors	92	The research was aimed at investigating the impact of the implementation of e-procurement to the development of SMCFs. The SMCFs were realised to fall within CIDB grading 1-7 where grade 1-4 were identified as small and 5 to 7 as medium.	Note
This table is the same as Table 3.4	97	The table was removed.	81
You did not provide a clear explanation on how you arrived at this sample size	108	How the sample size was arrived at was indicated on section 3.6.1 and 3.6.2 added to the research report.	75 and 76
Wrong computation	109	Computation errors addressed.	92
Combine Tables	119	Ranking Table combined with other Tables.	103
Summary of Chapter	173; 187 & 195	Summary of Chapter 4; 5 and 6 were included.	149, 165 and 173
You need to engage in discussing how the adoption of e-procurement by the GDID is impacting on the development of the SMCFs. This is because I can't find it here (in this Chapter)	187	Section 5.6 was added to address this.	165