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Team collaboration during the concept and viability stage of the development process

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Examiner 02

Response to external examiner's feedback

The candidate would like to thank the external examiner for the valuable feedback on the first submission of this research report. This final submission has now been revised to incorporate the feedback received from the examiner. A summary of the corrections is presented in the ensuing table.

	Examiner's Comments	Response
	Comments: • Thesis demonstrates that the candidate has an understanding of the field. He also possesses adequate skills for analysing and interpreting data. I recommend that the candidate Mr. Dewald Veldsman should be awarded the Masters of Science in Property Development and Management.	• The candidate has noted this positive feedback from the examiner.
	OVERALL ACADEMIC MERIT OF THE REPORT • The report addresses a topical issue (team collaboration) in the field of construction management. The second chapter of this report shows that the candidate has an up-to-date knowledge of the relevant literature. In addition, the candidate demonstrates an adequate understanding of the problem (team collaboration during the concept and viability stage of development process) and he utilized adequate techniques for analysis of the collected data. Construction projects are known to perform poorly when compared to project in other sectors of the economy (such as manufacturing). Literature has shown that the fragmented nature of the construction industry (lack of collaboration) and ineffective planning (concept and viability stage) are some of the main reasons for the poor performance of construction projects. Furthermore, poor performance of construction projects results in economic waste of scarce financial resources. Therefore, poor performance	

	of construction projects and team collaboration are important subjects of study in the field of construction and project management. The candidate's study focused on team collaboration during the concept and viability stage of high-density private residential projects in the Northern section of Johannesburg. He explored the level of implementation of roles and responsibilities of various project team members at the concept and viability stage. The candidate also examined the level of adoption of the available digital tools for integration and collaboration during the Concept and Viability stage.	
	STRUCTURE AND COMPOSITION • The dissertation comprises 101 pages, an Appendix (11 pages). The structure of the report is coherent and flows logically from chapter to chapter. However, it must be noted that the flow and readability of this report can be further improved by shortening the length of certain sentences and paragraphs (see General Content section of this report). The current title conveys the content of the report presented by the candidate. Chapter 1 introduces the topic under investigation. The scope, limitation and motivation for the study are well defined. Chapter 2 gives an overview of relevant literature on team collaboration and relevant tools at the concept and viability phases of construction projects. This chapter aligned with the research questions stated in Chapter One and the various strands of thought are clearly identified. Chapter 3 provides a discussion of the underlying science behind the choice of research methods utilized in this study. This is demonstrated through critical and insightful justification of the chosen method for the research. The chosen approach is robust and a clear	• The candidate has noted this positive feedback from the examiner.

	explanation is provided in this report which can allow other researchers to replicate the study. Chapter four, the results are well presented and discussed in the context of the findings emanating from the study. The final chapter, the candidate effectively brought the work to a defensible close with highlights of the purpose of the study, a summary of the findings of the study and a discussion was provided on the implications (theoretical and practical implications) of the study. Considering the rigour of the research reported in this report, there is a clear evidence that at least two papers can be extracted and presented at conferences OR published in reputable journals.	
	<u>FORMAL LAYOUT</u> • The thesis is in a form suitable to the discipline. The format and literary presentation of the thesis are satisfactory. Writing of the document is of professional standard.	• The candidate has noted this positive feedback from the examiner.
	<u>CITATIONS AND REFERENCES</u> • The candidate was able to conceptualise the research properly and utilised all relevant literature in the subject. Also, the style of citation and referencing is consistent and up to the high academic standards. The candidate should address the following comments (underlined) relating to the reference section:	• All of the underlined comments relating to the reference section has been corrected. • The candidate has also submitted an electronic copy indicating all corrections.
	<u>GENERAL CONTENT (Suggestions)</u> • The suggestions given below may be considered by the candidate and would further improve the quality of the final report.	• The list of suggestions has been well received by the candidate and incorporated in the final report. • The candidate has noted this feedback from the examiner and sent the document for professional editing.