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The magnification of endemic construction industry problems in the implementation of mega projects in South Africa

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THE MAGNIFICATION OF ENDEMIC CONSTRUCTION INDUSTRY PROBLEMS IN THE IMPLEMENTATION OF MEGA PROJECTS IN SOUTH AFRICA.

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CORRECTIONS

EXAMINER 2			
NO.	**COMMENTS**	**ACTION TAKEN**	**PAGE NUMBER**
1.	A clear definition of mega project and normal project to be distinct from the beginning	Mega projects and normal projects clearly defined, and project sizing clarified under Glossary and Terms	vi
2.	Provide a recent Gauteng housing backlog in figures	Recent Gauteng housing backlog provided	Page 1
3.	What are the inconsistencies inherent by mega projects	Inconsistencies inherent by mega construction projects are stated	Page 2
4.	What is the problem highlighted in section 1.3	Problem highlighted in section 1.3 is clarified	Page 4
5.	To clarify the contradiction of big heavy construction companies listed on JSE highlighted on section 1.8	Contradiction of big heavy construction listed on JSE has been excluded	Page 6
6.	Add summary of methodology and scope of study on the introduction chapter	Methodology and scope of study added on the introduction chapter	Page ii
5.	Distinguish between constraints and limitation in section 1.9	Constraints and limitation are separated in section 1.9	Page 6
6.	Need to refer to figures included in the text e.g figure page 22 on the literature review Provide source for figure on page 22	Referred to figure 2.12 on section Source provided for figure 2.12	Page 22
7.	Section 2.2.7 normal project needs a clear definition	Clear definition of normal projects provided	Page 23-24
8.	A clear distinction of project sizing is needed between normal and mega projects	Clear distinction of project sizing between normal and mega projects provided	Page vi
9.	Introduction of sub section chapters to be coherent e.g section 2.2.8	Introduction of sub section 2.2.8 to have been provided	Page 25
10.	Correct typographical errors	Typographical errors altered	Entire report

11.	What should a competent PM know, what performance matrix should be achieved, and personal attributes should they have to be competent in view of mega projects	Re-visited journals and elaborated on knowledge, performance metrics and personal attributes of a competent PM	Page 35- 37
12.	Complexity theory would have been better omitted altogether Add findings from literature review	Complexity theory omitted from the report Added findings from literature review	
13.	What is the population of registered and non- registered professionals	Population of registered and non-registered professionals added.	Page 42
14.	What measures for validity and reliability were put in place for the study	Reliability and validity sub sections added	Page 44
15.	Charts on pages 44 to 49 are presented without any discussions	Discussions under all tables and charts included	Page 44 -63
16.	Presentation of results in the tables in section 4.3.1 on page 50 till 58 is unclear	Presentation of results rectified and made clear	Page 54 - 63
17.	What does average mean in table 4.3.3c	Average modified and explained	Page 59
18.	Summary chapter for table 4.3	Summary in table 4.3 rectified	Page 54
19.	How does PPP implementation address competency issues on page 69 under section 6.4	PPP implementation removed from under section 6.4	Page 69
20.	Generalisation of Unforeseen conditions highlighted as a critical factor for delay in South African Construction Industry cannot be made given the sample used.	Statement revised	Page 70
21.	Proof reading of the report	Ensure entire report is proofread	Entire report

EXAMINER 1			
NO.	**COMMENTS**	**ACTIONS TO BE TAKEN**	**PAGE NUMBER**
1.	Re- number the pages preceding page 1	Re-numbering pages preceding page 1 done	Page i
2.	Definition of normal/small/medium projects is wrongly cited on page vii	Citation for the definition of normal /small/medium projects rectified	Page vi
3.	Specify which dictionary is the definition of magnification written from	Specified the dictionary cited for magnification	Page vi
4.	Fix alignment on table of contents, add page numbering to list of figures and list of tables on pages x and ix	Fixed alignment on table of contents, added page numbering of list of figures and list of tables	Page x -xii
5.	Provide a list of abbreviations /acronyms after Glossary of terms and concepts	Provided a list of abbreviations/acronyms after Glossary of terms and concepts	Page vii
6.	Change future tense in sub section 1.9 and 1.10	Grammar has been changed	Page 6-7

7.	Sub-section 1.12 strengthen a little bit by addressing the issues raised.	Issues addressed on sub section 1.12	Page 7-8
8.	Incorrectly quoting Flyvbjerg to be corrected	Direct quoting of Flyvbjerg corrected	Page 10
9.	Fix repetition of ideas on sub section 2.2.10(pages 22 and 29) and on pages 22 and 23	Removed repetition of ideas and changed	Done
10.	Include a subsection on major findings from literature	Major findings from literature included	Page 38
11.	Use of "et al" for three authors is not permitted e.g pages 1,210,17,20,30,37,38,39,41,42,62, and 65	"et al" changed where there are 3 authors as indicated	Entire report
12.	Correct citation of "Le Hoai et al" without a date of publication of pages 30 and 62	"Le Hoai et al" correctly cited as indicated	Entire report
13.	Add all the omitted publications under Reference	All omitted publications have been added under reference page	Page 77- 81
14.	Correct the referencing of Freeman (2004) to include other authors	Referencing of Freeman (2004) rectified as indicated	Page 78
15.	Proof read the entire report	Ensure report is proofread	Entire report