for the attribute data of the respondents. Secondly, for the constructs and

indicators, the measure of central tendency (i.e. the mean, standard

deviation and coefficient of variation) was computed.

The main findings of this study were that of the eight valid and reliable 'soft'

aspects of TQM principles in this study, only five 'soft' aspects of TQM

principles were being practised by QMR's and three 'soft' aspects of TQM

principles were not being practised by QMR's at their ISO-9001 certified

construction firms. The study concludes that the level of agreement by the

QMR's for the identified 'soft' aspects of TQM principles was not deemed to

be significant. Based on the findings of this study, that despite the QMR's

being cognisant of the identified 'soft' aspects of the TQM principles, the

practice of these 'soft' aspects TQM principals in the ISO 9001 certified

construction firms is irregular and cursory amongst QMR's, as the level of

agreement by the QMR's for the identified 'soft' aspects of TQM principles

was not deemed to be significant.

Keywords: TQM, Construction, South Africa, QMR, ISO-certified

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