INTERGOVERNMENTAL PLANNING AND ITS IMPACT ON THE IMPLEMENTATION OF INTEGRATED DEVELOPMENT PLAN: A CASE STUDY OF MAKHADO LOCAL MUNICIPALITY

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‘A research report submitted to the faculty of Engineering and the Built Environment, University of the Witwatersrand, Johannesburg, in partial fulfilment of the requirements for the degree of Master of Science in Development Planning’

Johannesburg 2007
Declaration

I declare that this report is my own, unaided work. It is being submitted for the Degree of Master of Science, in Development Planning in the University of the Witwatersrand, Johannesburg. It has not been submitted before for any degree or examination in any other University.

........................................
Signature of candidate

.................... Day of .......... (Year)...........
Local government is the sphere closest to the people and is described as the most important sphere of government. The end of apartheid in the early 1990s has left South Africa with permanent social and economic legacy which is characterised by racial division and discrimination. Over the last decade all local government institutions in South Africa had been totally restructured and transformed into a single uniformed system of local governance in which all municipalities are given a new status, new powers and functions and a new constitutionally entrenched vision of achieving specific municipal objects and to be generally developmental in nature (Bekink, 2006). Most important shifts in direction for local government are enshrined in Chapter 7 of the Constitution (Act 108 of 1996), which provides the objectives of local government as being to provide a democratic and accountable government for local communities and to encourage the involvement of stakeholders, including the communities in the matters of local government. This marks the difference between the new form of local government and that of the past. The new local government has a dynamic developmental role to ensure maximum impact on poverty alleviation and to address socio-economic inequalities. Local government cannot achieve their new goals on their own. They need the support and assistance of the two higher spheres of government. This is because developmental local government requires a system of intergovernmental planning in the decision-making of local development. This entails mutual understanding with inclusive decision-making between government spheres, private sector and communities. This needs to take place within the framework of Integrated Development Planning. Therefore, stakeholder involvement in the IDP process is relevant.

Over the past few years in the democratic South Africa, local government has seemed to reflect a system of government characterised by low levels of service delivery by local authorities, lack of transparency in decision making and inability to participate in municipal affairs.
Various efforts have been made to bring about a system of co-operative governance to enhance intergovernmental planning, economic regeneration and social reconciliation in South Africa’s municipalities. In general, the results thus far have been somewhat mixed, but as case-study evidence (chapter 4) suggest, it is clear that some significant improvements have taken place in municipalities, particularly in terms of the implementation of the IDP. This study was undertaken in an effort to assess the extent to which intergovernmental planning plays a role in the IDP implementation of Makhado LM.
DEDICATION

In memory of my Father
ACKNOWLEDGEMENTS

I would like to thank my family for the consistent support and guidance. My sisters (Peggy, Munyadziwa and Muofhe) have been very supportive throughout this research and I dearly appreciate that. Guys, without you I would not know where to begin.

My Mother, how do I begin to thank you for all the wonders you have brought into my life? Words simply cannot say what you mean to me…

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Munyadziwa, I would not have done it without your support and kind words. I love you

Muofhe, this one is for you. Just to remind you that no matter how hard life can be at times, you can be sure to count on my unconditional love and support all the time.

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Contents Page

Declaration..............................................................................................................ii
Abstract..................................................................................................................iii
Dedication...............................................................................................................v
Acknowledgements...............................................................................................vi
List of Tables..........................................................................................................vii
List of Diagrams.....................................................................................................viii
List of Abbreviations..............................................................................................x

1. Introductory Chapter
   1.1 Background to research..................................................................................1
   1.2 Rationale and Problem Statement....................................................................3
   1.3 Purpose of the Research..................................................................................8
   1.4 Study Area.......................................................................................................9
   1.5 Research Methodology....................................................................................10
   1.6 Limitations of the Study................................................................................12
   1.7 Structure of the Research................................................................................12

2. Chapter 2: Conceptual Framework
   2.1 Introduction.....................................................................................................14
   2.2 Developmental Local Government is South Africa.......................................15
       2.2.1 Defining Local Government.....................................................................15
       2.2.2 South African Local Government (Pre 1994)..............................................15
       2.2.3 South African Local government (Post 1994)..............................................17
       2.2.4 Characteristics of Developmental Local Government..............................20
   2.3 Integrated development Plan (IDP)..............................................................23
       2.3.1 Legal requirements of the IDP.................................................................24
       2.3.2 Theoretical Influences of the IDP.............................................................25
   2.4 Co-operative Governance in South Africa...................................................29
   2.5 Legislation to Facilitate Co-operative Governance........................................34
   2.6 Review of the IDP..........................................................................................41
2.6.1 Future Concerns ........................................................................................................47

Conclusion ......................................................................................................................48

3. Chapter 3.
Makhado Local Municipality
3.1 Introduction ..............................................................................................................50
3.2 Development Challenges ........................................................................................52
3.3 Makhado LM IDP Process (2002-2006) ....................................................................56
Conclusion ......................................................................................................................61

4. Chapter 4.
Findings: Presentation and Discussion

4.1 Introduction ..............................................................................................................63
4.2 Findings Presentation ...............................................................................................64
  4.2.1 IDP Improvements ............................................................................................64
  4.2.2 Impact of recent mechanisms on the IDP ..........................................................69
  4.2.3 IDP as a basis for intergovernmental planning ..................................................71
  4.2.4 Implementation of IDP projects .......................................................................73
4.3 Findings Discussion ................................................................................................77

5. Chapter 5
Conclusions and Recommendations
5.1 Summary and Conclusions ....................................................................................82
5.2 Recommendations ..................................................................................................87
LIST OF TABLES

Table 1 Indicates employment levels………………………………………………………………50
List of Diagrams

Figure 1 Makhado Local Municipality Map.................................................47

Figure 2 Diagram presenting an example of an IDP Process............................27
# LIST OF ABBREVIATIONS

<table>
<thead>
<tr>
<th>Abbreviation</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>DM-</td>
<td>District Municipality</td>
</tr>
<tr>
<td>DPLG-</td>
<td>Department of provincial and local government</td>
</tr>
<tr>
<td>DWAF-</td>
<td>Department of Water and Forestry</td>
</tr>
<tr>
<td>IDP-</td>
<td>Integrated Development Plan</td>
</tr>
<tr>
<td>IGR-</td>
<td>Intergovernmental Relations</td>
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<tr>
<td>LED-</td>
<td>Local Economic Development</td>
</tr>
<tr>
<td>LGTA-</td>
<td>Local Government Transition Act</td>
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<tr>
<td>LM-</td>
<td>Local Municipality</td>
</tr>
<tr>
<td>MFMA-</td>
<td>Municipal Finance Management Act</td>
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<tr>
<td>MIG-</td>
<td>Municipal Infrastructure Grant</td>
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<td>MSA-</td>
<td>Municipal Systems Act</td>
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<tr>
<td>PC-</td>
<td>Project Consolidate</td>
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<tr>
<td>RDP-</td>
<td>Reconstruction and development programme</td>
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